3-Year Strategy on a Page to 30 June 2024

AVS Purpose

AVS maximises the commercial value and impact of Agriculture Victoria research & innovation, so that Victorian agriculture and related industries are strong innovative and sustainable, in order to contribute to better economic and societal outcomes.

AVS Values

We make a

difference

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We act with integrity



We understand and adapt to change



Novel **Co-location at Proximity Capital IP** Assets **Innovation Capital** world-leading (Location) (IP Portfolio Assets) Patents, PBRs, AariBio Centre TMs Innovation Commercialisation Collaboration Investment Trusted Highly **Engagement Capital** Stakeholder Specialised **Human Capital** & Collaborator (Commercial) (Reputation) & Skilled AVS Partnerships Workforce' **\$** Royalties **\$** Service Fees \$ Investment Fund **Financial Capital** (\$ Assets)



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Strategy on a Page

AVS AVS maximises the commercial value and impact of Agriculture Victoria research & innovation so that Victorian agriculture and related Purpose industries are strong, innovative and sustainable, in order to contribute to better economic and societal outcomes. Expert IP Scaled & expedited Translational Commercial strategy, AVS commercialisation What AVS does management R&I and accelerated Roles collaborations routes-to-**R&I** investment & technology impact transfer **IP Strategy Commercial Collaboration** Technology Route-to-Impact **Technology Investment Impact** We guide IP assessments and help **Risk Assessment Plans & Business Models** We invest to enhance and accelerate devise effective route-to-impact We provide commercial partnering We devise and consider innovative the translation of AVR innovations for strategies for AVR innovations. and risk-benefit assessments for route-to-impact approaches and delivering significant impact, AVR collaboration agreements commercialisation models for commercialisation revenues and & ventures. enhancing the impact of AVR partner co-investment. **IP Protection** innovations and associated IP-&-IC. **AVS** How AVS fulfills We guide and manage IP **Commercial R&I Collaboration** AVS Investment Returns **Functions** registration, prosecution & defense, its role Commercialisation We assess investment portfolio risk Agreements and support the transfer of AVR and reward, and maximise AVS Licensing & New Ventures technologies aligned with AVR We provide a specialist commercial investment approaches, impact and We commercialise AVR technology interface with the private sector in route-to-impact strategies. returns globally, opportunistically and innovations through licensing and negotiating and entering major AVR at scale entrepreneurial business ventures collaboration agreements. that enhance IP-&-IC impact Maximise IP Asset Leverage & Grow Maximise Commercialisation Increase AVS Investment Strategic Objectives Value & Impact. Collaboration Value & Impact. Value& Impact. Impact & Returns To expertly protect and manage the To effectively support commercial To expertly commercialise the To invest company funds to **Strategic Priorities** IP-&-IC assets of Agriculture Victoria, R&I collaborations of Agriculture IP-&-IC assets of Agriculture Victoria accelerate the translation, reach AVS to maximise their impact for industry Victoria and help realise greater to enhance their impact for industry and commercial impact of AVR and economic value for Victoria by value and impact from existing and and their economic value for Victoria innovations, and increase commercial Objectives new R&I partners by providing an providing specialist IP-&-IC route-toby deploying novel, scalable, revenues from AVS investment impact strategy advice, management effective legal entity through which translational route-to-impact by investing in high-value AVR and technology transfer services. commercial R&I collaborations approaches, including early-stage, technologies for generating are expertly assessed, negotiated, agile, entrepreneurial Victorian R&I significant commercialisation impact entered and supported. ventures. and by maximising AVS investment portfolio returns. IP Portfolio Delivering Increased Revenues from Increased economic value & Increased impact and returns **Strategy Success** AVS Maximum Benefits for Victoria. from AVS investment portfolio. **R&I** Collaborations. demonstrable impact from Measures IP-&-IC commercialisation. ANTIMACKING ANTIMACINA ANTICALINA ΎΠ AVS Strategy **Business** Enablers People Environment & Resource Engageme Inderstandin